

BYLAWS

OF THE

UNITED STATES SAILING

ASSOCIATION, INC.

As amended through November 6, 2020

PART I – GENERAL PROVISIONS 1
 Bylaw 101 – Name 1
 Bylaw 102 – Purpose and Objectives 1
 Bylaw 103 – Tax Exempt Status 1
 Bylaw 104 – Parliamentary Authority 2
 Bylaw 105 – Definitions 2

PART II – MEMBERSHIP 2
Subpart A – General 2
 Bylaw 201 – Eligibility 2
 Bylaw 202 – Membership Categories 3
Subpart B – Membership Rights and Obligations 4
 Bylaw 211 – Member Rights 4
 Bylaw 212 – Member Dues 4
 Bylaw 213 – Membership Termination 4
 Bylaw 214 – Meetings 4
 Bylaw 215 – Member Obligation to SafeSport 5

PART III – GOVERNANCE 5
Subpart A – Board of Directors 5
 Bylaw 301 – General Authority and Responsibility 5
 Bylaw 302 – Composition 5
 Bylaw 303 – Eligibility and Conflicts of Interest 6
 Bylaw 304 – Director Nominations 7
 Bylaw 305 – Election/Selection of Directors and Term of Office 7
 Bylaw 306 – Meetings 9
 Bylaw 307 – Removal 9
 Bylaw 308 – Vacancies 9
Subpart B – Officers 10
 Bylaw 311 – Officers 10
 Bylaw 312 – Responsibility of Officers 10

PART IV – SAILOR ATHLETE REPRESENTATION 11
 Bylaw 401 – Sailor Athlete Council 11
 Bylaw 402 – Responsibilities 11
 Bylaw 403 – Selection of Directors and Committee Members 12

PART V – DIVISIONS AND COMMITTEES 12

Subpart A – Divisions 12
 Bylaw 501 – General 12

Subpart B – Committees 13
 Bylaw 511 – General 13
 Bylaw 512 – Appeals Committee 14
 Bylaw 513 – Audit Committee 14
 Bylaw 514 – Bylaws Committee 14
 Bylaw 515 – Nominating Committee 15
 Bylaw 516 – Review Board 15
 Bylaw 517 – Governance and Ethics Committee 15
 Bylaw 518 – Compensation Committee .. 16
 Bylaw 519 – Diversity, Equity, and Inclusion Committee 16

PART VI – ADMINISTRATION 17
Subpart A – Chief Executive Officer 17
 Bylaw 601 – Designation 17
 Bylaw 602 – Tenure 17
 Bylaw 603 – Secretary General 17
 Bylaw 604 – Responsibilities 17
Subpart B – Chief of Olympic Sailing .. 18
 Bylaw 606 – Designation 18
 Bylaw 607 – Tenure 18
 Bylaw 608 – Responsibilities 18
Subpart C – Finances 19
 Bylaw 611 – Yearly Budget 19
 Bylaw 612 – Audit 19
 Bylaw 613 – Individual Liability 19
Subpart D – Miscellaneous 19
 Bylaw 621 – Indemnification 19
 Bylaw 622 – Savings Clause 19
Subpart E – Offshore Director 19
 Bylaw 631 – Designation 19
 Bylaw 632 Tenure 20
 Bylaw 633 – Responsibilities 20

PART VII – GRIEVANCES AND DISCIPLINARY PROCEEDINGS 20
 Bylaw 701 – Due Process 20
 Bylaw 702 – Opportunity to Participate ... 20
 Bylaw 703 – Arbitration 20
 Bylaw 704 – Litigation 21

PART VIII – AMENDMENTS 21
 Bylaw 801 – Amendments 21

PART I – GENERAL PROVISIONS

Bylaw 101 – Name

The name of the corporation is the United States Sailing Association, Inc. (hereinafter referred to as “US Sailing”).

Bylaw 102 – Purpose and Objectives

Section 1. The purposes of US Sailing are set forth in its Certificate of Incorporation.

Section 2. As the national governing body for sailing in the United States, US Sailing’s objectives include:

- a. To encourage and promote the racing of sailing boats and to unify the rules in connection therewith;
- b. To encourage sailing participation and excellence through education, competition, and equal opportunity; while upholding the principles of fair play, sportsmanship, and safety;
- c. To formulate rules governing sailing competitions and the conduct of sailing competitions among the members of US Sailing, among the associations and clubs which are members of US Sailing and among the members of the aforesaid member associations and member clubs;
- d. To exercise advisory jurisdiction over activities carried on by the members of US Sailing and activities carried on by the member associations and member clubs and to enforce the bylaws and rules of US Sailing on all members, member associations and member clubs which or who are subject to its jurisdiction;
- e. To promote safe boating and foster educational programs for the training of members in boating safety and the science of seamanship and navigation;
- f. To promote educational and scientific purposes by assisting in the training of amateur sailors for participation in international, national and inter-sectional competition including the Pan American, Paralympic and Olympic Games;
- g. To provide training for candidates and their crews for international, national and inter-sectional competitions, including Pan American, Paralympic and Olympic Games by organizing and/or holding competitive events similar in nature and to the holding of meetings in the nature of seminars at which the results of these events will be analyzed and competitive strategy and tactics will be discussed with a view to the improvement of the performance of the participants;
- h. To promote and make available to the athlete development process new developments in the design, construction, sails and rigging of craft of the type used in such contests;
- i. To foster and promote public interest in the participation in international, national, and inter-sectional events, including the Pan American, Paralympic, and Olympic Games.

Section 3. No person shall be denied the right to participate in any event within the jurisdiction of US SAILING or to manage or otherwise be involved in the participation of such event, or having so participated shall suffer any penalty for having participated, on grounds of race, color, religion, age, sex, or national origin, disability, veteran status, sexual orientation, gender identity or expression, genetic information, or any other status protected by federal, state or local law, where applicable. This section shall not prevent the conduct of separate events for males and females and separate events for age groups such as youth and masters.

Bylaw 103 – Tax Exempt Status

US Sailing is a New York not-for-profit corporation and shall be operated for charitable and educational purposes and it shall also have as its purpose to foster national and international amateur sports competition in the sport of sailing. US Sailing shall operate consistent with and shall maintain a tax-exempt status in accordance with section 501(c)(3) of the Internal Revenue Code.

Bylaw 104 – Parliamentary Authority

The rules contained in the current edition of *Robert's Rules of Order Newly Revised* shall govern US Sailing in all cases to which they are applicable and in which they are not inconsistent with these Bylaws and any special rules of order US Sailing may adopt.

Bylaw 105 – Definitions

The following definitions apply in these Bylaws:

“A-Level Sailor Athlete” means a person who has:

- Represented the United States at the World Championships of an Olympic, Pan American or Paralympic class within the previous ten years and finished in the top half;
- or,
- Represented the United States at an Olympic, Pan American or Paralympic Games in the last ten years.

“B-Level Sailor Athlete” means a person who has:

- Represented the United States at a World Sailing sanctioned World Championship within the previous ten years and finished in the top half;
- Placed in the top half of the US Olympic, Paralympic or Pan-Am trials within the previous ten years;
- Placed in the top one third of a World Sailing Grade 1 Event, a US Sailing Championship or the National or North American Sailing Championship of a US Sailing member class within the last ten years; or the International Women’s Keelboat Championship;
- Represented the United States within the last ten years by sailing and placing in the top half of a Category 1 or Category 0 Offshore event as defined by the World Sailing Special Regulations; or
- Competed in the Louis Vuitton or America’s Cup in the last ten years.

“C-Level Sailor Athlete” means a person who has participated in any of the following events within the last ten years: a US Sailing Championship, the International Women’s Keelboat Championship, the National or North American Sailing Championship of a US Sailing member class, a Category 1 or Category 0 Offshore event as defined by the World Sailing Special Regulations, the US Olympic, Paralympic or Pan-Am Trials, a World Sailing sanctioned World Championship, or a World Sailing Grade 1 Event.

“Sailor Athlete” means an “amateur athlete” as defined by the Sports Act, as interpreted by the USOPC, for the purposes of determining athlete representation within national governing bodies for amateur sports.

“Sports Act” means the Ted Stevens Olympic and Amateur Sports Act, as amended from time to time.

“USOPC” means the United States Olympic and Paralympic Committee.

“USSF” means the United States Sailing Foundation.

PART II – MEMBERSHIP

Subpart A – General

Bylaw 201 – Eligibility

The membership of US Sailing is open to all sailing organizations and all sailors, coaches, trainers, managers, administrators, and officials without discrimination on the basis of gender, race, color, ethnicity, culture, religion, sexual orientation, gender expression or mental or physical disability. No

person or organization interested in sailing or any activity related thereto may be denied membership for any reason except misconduct or non-payment of dues.

Bylaw 202 – Membership Categories

Section 1. US Sailing has four classes of members:

- (1) General Members.
- (2) Sailor Athlete Members.
- (3) Non-Voting Members.

Section 2. General Members. General Members are Voting members consisting of individuals or families who chose to apply and support the purposes of US Sailing.

Section 3. Sailor Athlete Members. Sailor Athlete Members are General Members who meet the definition of Sailor Athlete as set forth in Bylaw 105.

- (1) Sailor Athletes have the right to select delegates to serve on US Sailing's Sailor Athlete Council as set forth in Bylaw 403.
- (2) A-Level and B-Level Sailor Athletes have the right to nominate and elect the US Sailing Representative and Alternate Representative to the USOPC Athlete Advisory Council.

Section 4. Non-voting Members. US Sailing's non-voting members are:

- (1) Affiliated associations which conduct college, high school, Sea Explorer, Sea Scouts, armed forces and similar sailing programs, including the Inter-Collegiate Sailing Association (ICSA) and the Inter-Scholastic Sailing Association (ISSA).
- (2) Sailing associations (sometimes titled yacht racing unions, yachting associations, yacht racing associations or sailing associations) made up of yacht or sailing clubs, which by their application for and election to membership in US Sailing accept the responsibility to carry out, in their respective areas, the purposes for which US Sailing was organized.
- (3) Yacht clubs which are members of a member sailing association.
- (4) Class associations composed of one-design classes organized through fleets and/or districts as one-design, restricted, open or rated classes.
- (5) United States Windsurfing Association
- (6) Offshore racing associations organized through clubs, fleets, or classes for the conduct of racing locally, regionally or nationally on a level, handicap or rated basis.
- (7) Fleets or stations which belong to a member class association or offshore cruising/racing association.
- (8) Community sailing organizations.
- (9) Cruising associations.
- (10) Other sailing organizations, including yacht clubs, which are not members of a member sailing association and fleets or stations, which are not members of a member class association or member offshore cruising/racing association.
- (11) National Organizations. (Any amateur sailing organization that either (a) conducts sailing programs on a level of proficiency appropriate for selection of athletes to represent the United States in international competition or on a national basis, or (b) conducts a regular national sailing competition.
- (12) Corporations wishing to support the work of US Sailing.

Subpart B – Membership Rights and Obligations

Bylaw 211 – Member Rights

All members shall have the privilege of attending or being represented at all annual and special meetings of US Sailing. Members shall receive such US Sailing publications as the Board of Directors shall from time to time prescribe. All General Members shall be entitled to wear such insignia as US Sailing may adopt. General Members shall be eligible to hold office and serve on committees; membership in US Sailing shall be a prerequisite for doing so. General Members who serve as Board Members or Division Chairs shall be identified as Principal Members and entitled to such recognition as US Sailing prescribes.

Bylaw 212 – Member Dues

The Board of Directors shall establish a schedule of annual dues to be paid by the respective members of US Sailing.

Bylaw 213 – Membership Termination

The Board of Directors may declare the membership of any member forfeited for non-payment of dues.

Bylaw 214 – Meetings

Section 1. Annual Meeting. The annual meeting of General Members of US Sailing shall be for the purpose of electing directors and considering business items as determined by the President. It shall be held in October or November of each year at such time and place as the Board of Directors may determine. Notice of the meeting shall be published in a newspaper published in the county in the state in which the principal office of US Sailing is located, once a week for three successive weeks next preceding the date of the meeting. US Sailing may also post the notice or send it to its members electronically or through other means.

Section 2. Quorum. The lesser of 100 votes or ten percent (10%) of General Members entitled to vote shall constitute the quorum for a meeting of the General Members.

Section 3. Special Meetings. (a) Special meetings of US Sailing's General Members may be called at the President's discretion in the interest of US Sailing. Notice of the meeting shall be published in a newspaper published in the county in the state in which the principal office of US Sailing is located, once a week for three successive weeks next preceding the date of the meeting. US Sailing may also post the notice or send it to its members electronically or through other means. A notice for a special meeting shall state the reason for calling such meeting and the business to be transacted at such a meeting.

(b) At the written request of a majority of the Board of Directors or at the written request of not less than one hundred voting General Members, the President shall call a special meeting of the Voting Members to be held within six weeks of the receipt of such request and notice of such meeting shall be mailed to all members at least 30 days before the scheduled date set for such special meeting.

(c) No business, other than that specified in the notice of a special meeting, may be dealt with at such meeting.

Section 4. Minutes. The Board of Directors may approve minutes of any meeting of the membership when the next meeting of the membership will follow by more than a "quarterly time interval." The membership may make subsequent corrections to the minutes by amending a motion previously approved.

Bylaw 215 – Member Obligation to SafeSport

As a condition of membership in US Sailing and a condition for participation in any US Sailing competition or event, each US Sailing General Member; Non-voting Member; and each athlete, coach, trainer, agent, athlete support person, medical or para-medical person, team staff, official, or other person who participates in US Sailing or US Sailing events, agrees to comply with and be bound by the safe sport rules of the U.S. Center for Safe Sport and to submit, without reservation or condition, to the jurisdiction and rules of the U.S. Center for Safe Sport for the resolution of any alleged violations of those rules, as such rules may be amended from time to time. To the extent any US Sailing Bylaw or Regulation, is inconsistent with the rules of the U.S. Center for Safe Sport, the US Sailing Bylaw or Regulation is hereby superseded.

PART III – GOVERNANCE***Subpart A – Board of Directors*****Bylaw 301 – General Authority and Responsibility**

Section 1. US Sailing shall be governed by a Board of Directors. The Board of Directors shall have general control and management of the affairs and funds of US Sailing. It shall have full power and it shall be its duty to carry out the purposes of US Sailing according to law.

Section 2. Without in any way limiting the general powers of the Board of Directors, it shall, among other things:

- (1) Consider, plan, and act on policies and program activities to foster the mission and strategic plan of US Sailing.
- (2) Appoint committees and chairmen as described in Bylaw 501 and 511.
- (3) Elect one member of the Nominating Committee.
- (4) Elect one member of the Governance and Ethics Committee.
- (5) Determine the recipients of various awards of US Sailing.
- (6) Appoint interim officers to fill vacancies until the next annual election.
- (7) Appoint delegates to the USOPC National Governing Bodies (NGB) Council.
- (8) Nominate delegates to World Sailing.
- (9) Establish such regulations covering policy, organization, and procedural matters as it deems appropriate.
- (10) Receive oral or written reports from the Chairs, Staff Directors, Chief of Olympic Sailing, US Sailing Foundation Chair, and the Chief Executive Officer.
- (11) Hire and oversee a Chief Executive Officer and determine compensation.
- (12) With the Chief Executive Officer, hire and oversee a Chief of Olympic Sailing, the Offshore Director, and determine their compensation.
- (13) Approve the minutes of the annual or special meetings of the membership when the next meeting of the membership follows by more than a “quarterly time interval”
- (14) On an annual basis, each Director shall be assigned to be the prime liaison for one of the Division Chairs by the President.
- (15) Be responsible for US Sailing’s compliance with the Sports Act and USOPC Bylaws

Bylaw 302 – Composition

Section 1.

The Board of Directors consists of 14 voting members and 2 non-voting members. Voting members shall be as follows: Four (4) directors elected by the General Members (each an “Elected Director,” collectively the “Elected Directors”); Five (5) Sailor-Athlete directors – two of which are the US Sailing Representative and Alternate Representative to the USOPC Athlete Advisory Council,

and three (3) elected by the Sailor Athletes (at least 2 shall be level-A Athletes and no more than 1 may be a level-B Athlete); the President; the Secretary, the Treasurer, and an Independent Director elected by the Board; and the Chair of the USSF (ex Officio). The non-voting members shall be as follows: The Chief Executive Officer, and the Chief of Olympic Sailing.

Bylaw 303 – Eligibility and Conflicts of Interest

Section 1. Members of the Board shall be selected without regard to gender, race, color, ethnicity, culture, religion, sexual orientation, gender expression or mental or physical disability, except that voting members shall not all be the same gender.

Section 2. The voting members of the Board of Directors shall collectively have extensive experience or ability in:

- (1) club sailing.
- (2) community sailing (non-club).
- (3) sail training/ education.
- (4) youth sailing.
- (5) sailboat racing.
- (6) race administration.
- (7) Cruising.
- (8) offshore sailing.
- (9) sailing industry experience
- (10) business and non-profit management
- (11) finance and accounting
- (12) high performance athlete development.

and shall include among them three (3) or more Sailor Athletes.

Section 3. Board members serve for the good of the sport of sailing, not as representatives of a constituency.

Section 4. All Board members shall have the highest personal and professional integrity, shall have demonstrated exceptional governance ability and judgment, and shall be most effective, in conjunction with the other members of the Board, in collectively serving the long-term interests of US Sailing.

Section 5. No officer or member of the Board of Directors of US Sailing may receive a salary or compensation from US Sailing, but nothing herein shall be construed to prevent an officer or member of the Board of Directors from receiving compensation from US Sailing for the duties performed on behalf of US Sailing other than in the capacity of an officer or member of the Board of Directors. The Chief Executive Officer, Chief of Olympic Sailing, and offshore Director are specifically excluded from these restrictions and serve at the pleasure of the Board.

Section 6. Board members, except the President, Sailor-Athlete Chair (when applicable), and the Chief Executive Officer by virtue of holding these titles, shall not hold any chairmanship (or equivalent position) at the regional or national level in US Sailing or at the national level in the sport of sailing. No Board member may concurrently hold a chairmanship or presidency of a US Sailing committee, regional sailing association, or, national or international class association. This prohibition does not apply to committees of the Board such as the Audit Committee, Compensation Committee or the Investment Committee or such other special committees of the Board as may be established by the President for specific tasks. The Board may make exceptions where a board member may have unique expertise or ability that is needed as the chair of a US Sailing or World Sailing committee or subcommittee.

Section 7. Each Board member must agree to comply with the US Sailing Confidentiality Policy, Code of Ethics, Conflict of Interest Policy, and Background Check Policy in order to serve.

Bylaw 304 – Director Nominations

The Nominating Committee shall nominate potential directors for open Elected Director positions.

- (1) The number of nominees shall be at least one nominee for each known open Elected Director seat as of the Nomination Date.
- (2) If 250 or more General Members believe that the Nominating Committee has overlooked a reasonable candidate for election to the Board of Directors, they may collectively file a nomination within 45 days after the initial publishing of the initial list of nominees. If the Nominating Committee determines that: (1) the nomination has at least 250 valid endorsements by General Members, and (2) that the identified individual meets the requirements of Bylaw 303; it shall add the additionally nominated candidate to the list of nominees prior to the opening of voting.
- (3) The Nominating Committee shall determine whether the nominees shall run for a specific seat (in which case the nominee that receives the most votes shall be elected to that seat) or for all open seats (in which case the nominees that receive the most votes shall be elected to those seats). The determination whether to run nominees for a specific seat or for two or more open seats shall be at the sole discretion of the Nominating Committee, which may take into account the experiences and abilities of the various nominees when making such a determination.
- (4) The names of Nominees and such other information as the Nominating Committee may deem relevant shall be published by US Sailing by the Nomination Date on the Corporations web site and newsletter.
- (5) Vacancies on the Board, including vacancies created through implementation of Bylaw 307, shall be filled at the next Annual Meeting after the vacancy arises.
- (6) At least one nominee will be named for each vacancy arising prior to the Nomination Date. Additional nominees shall not be named for vacancies arising subsequent to the Nomination Date.
- (7) The Nominating Committee shall be responsible for ensuring that the Elected Directors, collectively with one another and with all directors who are not Elected Directors have extensive experience or ability in the areas described in Bylaw 303.2.
- (8) The Nominating Committee shall determine for each nominee for an Elected Director seat those diverse aspects of the sport in which such individual has extensive experience or ability. The Nominating Committee shall ensure that each nominee for an Elected Director seat has extensive experience or ability in one or more aspects of the sport enumerated in Bylaw 303.2.
- (9) The Sailor Athlete Council will nominate, and the Sailor Athletes will elect the Sailor Athlete members of the Board of Directors.

Bylaw 305 – Election/Selection of Directors and Term of Office**Section 1. Elected Directors.**

(a) The four (4) Elected Directors shall have staggered 4-year terms. An Elected Director shall serve not more than 2 consecutive 4-year terms. After an Elected Director has served 7 years on the Board, that Elected Director shall not stand for re-election to the Board for 7 years.

(b) Elected Directors shall be elected by vote of the General Members at the Annual Meeting of US Sailing.

- (1) Each General Member may cast one vote for each open Elected Director seat.
- (2) A General Member Family may have up to a maximum of (2) two representatives who may vote (i.e., a General Member Family may cast a maximum of 2 ballots). One family member representative of a General Member Family may cast the vote as a

proxy for the other representative of that General Member Family. The representatives of a General Member Family must vote at the same time using the same means.

(c) General Members (individuals and Family members) may vote in person, by mail or by electronic ballot.

- (1) Physical ballots shall be distributed at the annual meeting.
- (2) Mail-out ballots shall be provided to General Members upon request not more than 50 days and not less than 10 days prior to the Annual Meeting.
- (3) Downloaded ballots may be downloaded from US Sailing's website not more than 50 days and not less than 10 days prior to the Annual Meeting.
- (4) Mail-out or Downloaded Ballots must be received by US Sailing not less than 10 business days prior to the Annual Meeting.
- (5) Electronic ballots shall be provided for on the US Sailing website. Electronic ballots may be cast not more than 50 days and not less than 10 days prior to the Annual Meeting.
- (6) Mail-out, Downloaded, or electronic ballots are directed proxies, which the Chief Executive Officer shall cast at the annual meeting as directed on the respective ballot.

(d) The total number of votes for each candidate will be tallied, and the candidates will be ranked in order of the number of votes received. The candidate for each seat having the most votes will fill the respective seat for which s/he has been nominated. If candidates have been nominated for a specific seat then the candidate for each seat having the most votes shall be elected to that seat. If some candidates have been nominated for two or more specific seats then the candidates for those seats having the most votes shall be elected to those seats (for two seats, the two candidates receiving the most votes shall be elected, etc.; if seats have different terms then the candidates receiving the most votes shall be elected to the seats with the longest terms).

(e) Vacancies arising after the nomination date and before the annual meeting, will be filled by the candidate(s) with the next most votes.

Section 2. US Sailing Representative and Alternate Representative to the USOPC Athlete Advisory Council

These two directors are elected according to Section 3 of Bylaw 202 and serve, ex Officio, as members of the Board.

Section 3. Sailor Athlete Elected Directors

- (a) The three (3) Sailor Athlete Elected Directors shall have staggered 4-year terms such that in the ordinary course, one Sailor Athlete Elected Director seat will become vacant each year. A Sailor Athlete Elected Director shall serve not more than 2 consecutive 4-year terms. After a Sailor Athlete Elected Director has served 7 years on the Board, that Sailor Athlete Elected Director shall not stand for re-election to the Board for 7 years.
- (b) Sailor Athlete Elected Directors shall be elected by the Level A and Level B Sailor Athletes pursuant to procedures implemented by the Sailor Athlete Council.

Section 4. President. The President is elected by the Board of Directors as set forth in Bylaw 311.

Section 5. Vice President. The Vice President is elected by the Board of Directors as set forth in Bylaw 311.

Section 6. Secretary. The Secretary is elected by the Board of Directors as set forth in Bylaw 311.

Section 7. Treasurer. The Treasurer is elected by the Board of Directors as set forth in Bylaw 311.

Section 8. Chair of the United States Sailing Foundation (USSF) (ex Officio). The USSF Chair is selected according to the Bylaws of that organization.

Section 9. Independent Director

The Independent Director is selected by the Nominating Committee and is a voting member of the Board. The Independent Director serves for one four (4) year term, and may be then selected for a second term. The Independent Director will first take office in November of 2022.

Section 9. Directors assume their duties immediately after the meeting at which they are elected.

Bylaw 306 – Meetings

Section 1. Meetings. The Board of Directors shall meet at least six times per year. The President of US Sailing shall preside at all meetings of the Board of Directors and in his absence the Vice President shall preside. Notice of any Board meeting may be communicated orally, electronically or in writing. Any member of the Board may participate in a meeting of the Board by means of a conference telephone or similar communications equipment allowing all persons participating in the meeting to hear each other at the same time. Participation by such means shall constitute presence in person at a meeting.

Section 2. Quorum. A majority of the entire voting Board shall constitute a quorum and a vote of a majority of the voting Board shall be necessary for the transaction of business, except for amendment of these Bylaws as set forth in Bylaw 801.

Section 3. Electronic Mail. Board of Directors shall have the authority to conduct business by electronic mail provided that all communications by any members are copied to all other members of the Board of Directors and that any decisions made using this method shall be made by a majority vote provided that a minimum of sixty percent (60%) of the Board of Directors participates in the vote. Decisions made using this method shall be incorporated in the minutes of the next meeting of the Board of Directors. Final approval of a Bylaw Change may not be accomplished via Electronic Mail.

Bylaw 307 – Removal

In the event that a member of the Board is deemed by the Board to no longer be fit to serve on the Board of Directors, that individual shall be removed by a 75% vote of the entire Board of Directors. When the Director being removed is a Sailor Athlete, the Sailor Athlete Council shall be informed and shall nominate a replacement Sailor Athlete Elected Director for election by the Sailor Athletes per Section 3 of Bylaw 202 and Section 3 of Bylaw 305.

Bylaw 308 – Vacancies

Section 1. Vacancies on the Board, other than Sailor Athlete directorships, may be temporarily filled by Presidential nomination and elected by the Board. Directors elected under this provision shall serve until the next annual meeting.

Section 2. Vacancies of Elected Director seats shall be permanently filled by election at the next annual meeting. Directors elected to fill a vacancy shall serve the remaining term of the seat vacated.

Section 3. The Sailor Athlete Council may name a replacement for a vacancy on the Board of the elected Sailor Athlete directors until an election conducted according to Section 3 (b) of Bylaw 305 is conducted.

Subpart B – Officers

Bylaw 311 – Officers

Section 1. US Sailing shall have the following elected officers: President; Vice-President; a Secretary; and a Treasurer. The Officers are elected by the Board of Directors as set forth in Section 2 below. As provided in the Sports Act, these officers shall not be officers of any other National Governing Body.

Section 2.

(a) President. The President shall be elected by the Board from among one or more nominees presented to the Board by the Nominating Committee at the first meeting of that Board following the Annual Meeting of US Sailing. Through November of 2024, the President shall be elected for a three-year term and may serve that term in addition to any time served on the Board prior to election as President. Effective in November of 2024, the President shall be elected for a four-year term and may serve that term in addition to any time served on the Board prior to election as President.

(b) Vice President. The Vice President shall be elected by the Board from among its Elected Directors or the Independent Director at the first meeting of that Board following the Annual Meeting of US Sailing. The Vice President shall be elected for a one-year term

(c) Secretary. The Secretary shall be recommended by the President and elected by the Board and shall serve a 4-year term. The Secretary shall be a voting member of the Board. A person may serve up to two terms on the board as Secretary and in whatever capacities may not serve on the Board for more than eight years consecutively.

(d) Treasurer. The Treasurer shall be recommended by the President and elected by the Board and shall serve a 4-year term. The Treasurer shall be a voting member of the Board. A person may serve up to two terms on the board as Treasurer and in whatever capacities may not serve on the Board for more than eight years consecutively.

(e) Honorary Vice President. The Chair of the Government Relations Committee, who is appointed by the President subject to the approval by the Board, may also use the title “Vice President, Government Relations” as needed to fulfill his duties. The Chair of the Government Relations Committee, however, is not a member of the Board of Directors and is not an Officer of US Sailing.

Bylaw 312 – Responsibility of Officers

Section 1. President. (a) The president shall be the chair of US Sailing’s Board of Directors and shall have the following responsibilities:

- (1) Preside at all meetings of US Sailing and the Board of Directors.
- (2) Nominate the Secretary and Treasurer. These nominations are subject to approval by the Board.
- (4) Fill by appointment any resigned or vacated seat among the Elected Directors, the Select Director, or the Independent Director until the next annual election as provided in these bylaws.
- (5) Appoint US Sailing’s delegates to the General Assembly of World Sailing.

(b) In the event the President is unable to perform the duties of the office, the Board of Directors may designate a member of the Board to be interim President.

Section 2. Vice President. The Vice President shall assist the President in the performance of the President's responsibilities and shall preside at all meetings in the absence of the President or interim President.

Section 3. Secretary. The Secretary shall:

- (1) publish on-line, within 15 days of a meeting of the Board of Directors, an executive summary and list of approved actions, however, this report shall not be considered a part of the record of the proceedings required of the association, unless approved by the Board of Directors.
- (2) Keep a record of the proceedings of all meetings of US Sailing and the Board of Directors and publish as approved minutes.
- (3) Keep an accurate roll of all members of US Sailing.
- (4) Conduct the correspondence of US Sailing, send out all notices and perform other duties as usually pertain to the position of Secretary.

Section 4. Treasurer. The Treasurer shall:

- (1) Oversee the collection and receipt of all moneys, the keeping of a correct account thereof and the deposit of said moneys in the name of US Sailing in such bank or banks as may be designated by the Board.
- (2) Annually submit a report in writing of the financial condition of US Sailing.
- (3) Be bonded at the expense of US Sailing and in such amount as the Board may determine.
- (4) Perform such other duties as usually pertain to the position of Treasurer.

PART IV – SAILOR ATHLETE REPRESENTATION

Bylaw 401 – Sailor Athlete Council

US Sailing shall have a Sailor Athlete Council. Any A-Level or B-Level Athlete may serve as a member of the Sailor Athlete Council.

Bylaw 402 – Responsibilities

The Sailor Athlete Council shall have the following responsibilities:

- (1) to provide effective communications between Sailor Athletes and US Sailing.
- (2) from time to time to review and recommend to the Board of Directors for its approval interpretations of the term "Sailor Athlete" as defined and used in these Bylaws to ensure that it complies with the definition of "Athlete" promulgated by the USOPC.
- (3) to make reports and recommendations to the Board of Directors about matters affecting Sailor Athletes.
- (4) to participate in the Nominating Committee as required by Bylaw 515 Section 1 to assure the nomination and election of sufficient Sailor Athletes to the Board of Directors.
- (5) to provide to the President the names of A-Level and B-Level Sailor Athletes as candidates for appointment to certain committees as provided in Bylaw 403.
- (6) to approve nominations of Sailor Athletes to the Board as set forth in Bylaw 304.
- (7) to provide to the President the names of (A-, B-, or C-Level) Sailor Athletes as candidates for appointment to any other committee of US Sailing not listed in Bylaw 403.
- (8) to conduct the nomination and election process for the US Sailing Representative and Alternate Representative to the USOPC Athlete Advisory Council.
- (9) to host a meeting, open to all currently competing Sailor Athletes, at least quarterly.

Bylaw 403 – Selection of Directors and Committee Members

Section 1. The Sailor Athlete Council shall prescribe procedures, subject to the approval of the Nominating Committee, for the nomination of Sailor Athletes by Sailor Athletes to serve on the Board of Directors, having due regard for encouraging the best possible communication between Sailor Athletes and various interests within US Sailing.

Section 2. The Sailor Athlete Council shall recommend to the President the names of Sailor Athletes to be considered for appointment to US Sailing Committees as follows:

- (1) Before December 31, 2021, sufficient A-Level and B-Level Sailor Athletes to maintain at least 20% A-Level and B-Level Sailor Athletes on the committees listed in Section 7 (a) of Bylaw 511. Effective on or before December 31, 2021, sufficient A-Level and B-Level Sailor Athletes to maintain at least 33.34% A-Level and B-Level Sailor Athletes on the committees listed in Section 7 (a) of Bylaw 511.
- (2) Sufficient A-Level, B-Level, and C-Level Sailor Athletes to maintain at least 33.34% Sailor Athletes on all other US Sailing Committees.

Section 3. The following requirement applies to only Section 1 of this Bylaw and Section 2 sub-section (1) of this Bylaw. Before December 31, 2021, for the Board and the committees listed in Section 7 (a) of Bylaw 511, the division of Sailor Athletes must be as follows: Up to 50% of the Sailor Athletes must be A-Level and up to 50% of the Sailor Athletes may be B-Level. Effective on or before December 31, 2021, the division of Sailor Athletes must be 60% A-Level and may be up to 40% B-Level.

PART V – DIVISIONS AND COMMITTEES***Subpart A – Divisions*****Bylaw 501 – General**

Section 1. Operating Divisions. US Sailing shall have the following Operating Divisions:

- (1) Management Division.
- (2) Championships Division.
- (3) Education Division.
- (4) Inshore / Smaller Boat Sailing Disciplines Division.
- (5) Race Administration
- (6) Sailing Venues Division

Section 2. Operating Division Chairs will be Nominated by the Nominating Committee, elected by the Board, shall oversee the committees that are assigned to them, and encourage, promote, and coordinate with the chairs of all committees to meet their respective duties and responsibilities. They shall obtain when necessary, the names of the proposed new chairs and members of each committee to serve during the next year and timely deliver them to the President for action. Recommendations for the removal and replacement of chairs and members of committees shall also be made to the President. Each Operating Division is composed of the chair and such committees as are described in the Regulations. The Operating Division shall perform such duties as are described in the Regulations. The Operating Division Chairs shall provide verbal and written reports on a quarterly basis, two divisions per month, the order to be determined annually by the President.

Section 3. Terms. The Operating Division Chairs shall serve for 3-year terms, with two Chairs Elected each year, on a rotating basis (1 and 2, 3 and 4, and 5 and 6).

Section 4. Special Division. US Sailing shall have the following Special Division:

- (1) US Offshore. The Offshore Director is responsible for this Division as described in Subpart E of Part VI, Bylaws 631 through 633 and the Regulations.

Subpart B – Committees

Bylaw 511 – General

Section 1. Standing Committees. US Sailing shall have the following standing committees:

- (1) Appeals Committee
- (2) Audit Committee
- (3) Bylaws Committee
- (4) Nominating Committee
- (5) Review Board
- (6) Governance and Ethics Committee
- (7) Compensation Committee
- (8) Diversity, Equity, and Inclusion Committee
- (9) Risk Management Committee
- (10) Such other committees of a permanent nature as are created by the Board of Directors and described in the Regulations.

Section 2. All members of standing committees must be General Members of US Sailing.

Section 3. All members of standing committees, including chairmen, shall be appointed by the President with the approval of the Board of Directors, except that members of the Nominating Committee shall be selected as described in Bylaw 515 and the Governance and Ethics Committee shall be selected as described in Bylaw 517.

Section 4. Unless otherwise stated in these bylaws or the regulations, terms for committee members, including chairs, shall be one year or until their successors are appointed.

Section 5. Each committee shall meet at least annually. A meeting may be held in person or by electronic means, but any decision made using telephonic or electronic means must be approved by a majority of the entire membership of the committee.

Section 6. Unless otherwise stated in these bylaws or the regulations, all committees shall be responsible to the Board of Directors and the Chief Executive Officer.

Section 7. Sailor Athlete Representation.

(a) Minimum Committee Composition Requirement – A-Level and B-Level Sailor Athletes shall comprise at least 33.34% of the members of the following committees:

- (1) Review Board,
- (2) Nominating Committee,
- (3) Governance and Ethics Committee,
- (4) Audit Committee,
- (5) Budget Committee,
- (6) International Selection Committee, and

(7) any other committee whose event is approved by the Board of Directors as the vehicle for the selection of athletes to represent the USA in international competition (the list of which shall be published and maintained on the US Sailing Website).

(b) A-Level and B-Level Sailor Athletes should comprise at least 33.34% of the nominees for the World Sailing Delegation, recognizing that World Sailing determines which nominees are accepted.

(c) A-Level, B-Level, and C-Level Sailor Athletes must comprise at least 33.34% of the members of all other committees not listed in Sections 7 (a) above. Section 8. Special Committees. Special committees may be appointed by the Board of Directors or the President with the approval of the Board of Directors. Any special committee must meet the requirement of Section 7 (c) above.

Section 9. Motion to Discharge. The provisions of these bylaws notwithstanding, all standing and special committees shall be subject to the motion to discharge a committee.

Bylaw 512 – Appeals Committee

Section 1. Composition. The committee shall be composed of a chairman and four additional members. The committee shall appoint a secretary who shall not be a member of the committee.

Section 2. Terms. Terms of the members of the committee shall be three years or until their successors are appointed. Such terms shall be staggered so that the terms of one or two members' terms expire each year. The chairman and the secretary each shall serve for a term of one year or until a successor is appointed.

Section 3. Duties. The committee shall decide in conformity with the Racing Rules of Sailing all appeals properly submitted to it, employing such procedures for handling appeals as are contained in the racing rules.

Section 4. Precedence of Certain Appeals. Appeals will be considered in the order received, except that appeals of decisions of a protest committee made under Rule 69.2 and requests by a protest committee for confirmation or correction of such decisions made under Rule 70.2, and expedited appeals made under Rule R8 take precedence over any other matters pending at the time.

Bylaw 513 – Audit Committee

Section 1. Composition. The committee shall be composed of six (6) members, three (3) voting members and three (3) non-voting members. The Chairman of the Audit Committee shall be an Elected Director. At least two (2) of the three (3) voting members shall be Elected Directors (Bylaw 302). At least one (1) of the three (3) voting members shall be a Sailor Athlete (Bylaw 105(2)). The US Sailing Association Treasurer and Chief Financial Officer shall serve as non-voting ex-officio members of the committee. The US Sailing Foundation shall select from its board one (1) member to be a non-voting ex officio member of US Sailing Association's Audit Committee.

Section 2. Duties. The committee shall hire the independent auditors for US Sailing, review the report of the independent auditors, tax forms, and management letter and recommend action as needed. The committee shall investigate matters of fiscal controls and disclosure and such other matters as directed by the Board of Directors.

Bylaw 514 – Bylaws Committee

Section 1. Composition. The committee shall be composed of a chairman and at least two additional members.

Section 2. Duties. The committee shall:

- (1) Review all proposed amendments to these bylaws and the regulations and edit same for composition, draft amendment proposals when requested, have the right to originate

amendments, and may consolidate similar amendments for joint proposal subject to acceptance by the proposers.

- (2) The committee may include its recommendation for action on the proposal, if any.

Bylaw 515 – Nominating Committee

Section 1. Composition. The committee shall be composed of:

- (1) One member of the current Board who is selected by the Board, who is the Chair. This member of the Board may be an elected Director, the Secretary, or the Treasurer, but this member must not be eligible for re-nomination to that Board position. This member's term is one year, but they may be re-nominated if they continue to meet the requirements of this sub-section.
- (2) The most recent past president available.
- (3) Three At-Large Members who are selected by the Nominating Committee in staggered three year terms, one each year. These members must have experience in the areas of US Sailing listed in Section 2 of Bylaw 303. These members may be past Board members or Officers, and are expected to have a comprehensive view of US Sailing and its activities.
- (4) Three (3) Sailor-Athletes appointed by the Sailor Athlete Council in accordance with Section 7 of Bylaw 511 to staggered 3-year terms.
- (5) The President, with the approval of the Board of Directors, may appoint a non-voting legal advisor as a consultant for this committee in the area of compliance with New York not-for-profit law and the Ted Stevens Olympic and Amateur Sports Act, each as amended from time to time.

Section 2. Terms. Terms of the voting members of the committee shall be three years or until their successors are appointed, except as described in Section 1(1) of this Bylaw.

Section 3. Nominating Duties. The committee shall:

- (1) No later than 90 days before the annual meeting, nominate individuals for open seats on the Board of Directors as contemplated by Bylaw 304. The list of nominations by the Nominating Committee shall be posted on US Sailing's web site no later than 90 days before the annual meeting.
- (2) Develop rules to be published in the regulations governing details of the election process for positions on the Board of Directors and governing campaigning by nominees for these positions.
- (3) 30 days prior to the Annual Meeting, provide the President with the list of nominated Division Chairs as required under Bylaw 501.

Bylaw 516 – Review Board

Section 1. Composition. The committee shall be composed of a chairman and such additional members as the Board may determine in the Regulations (but not less than five total members).

Section 2. Duties. The committee shall perform the duties described in Regulation 15 regarding grievances and disciplinary proceedings.

Bylaw 517 – Governance and Ethics Committee

Section 1. Composition. The committee shall be composed of the most recent past president available as chair, the current Chair of the Sailor-Athlete Council and one other individual not serving on the Board of Directors, but elected to serve on the Governance and Ethics Committee by the Board of Directors who brings governance experience.

Section 2. Terms. With the exception of the chair, terms of the members of the committee shall be three years or until their successors are appointed. Such terms shall be staggered on a schedule as described in the regulations.

Section 3. Duties. The committee shall:

- (1) evaluate the performance of the Board of Directors, using procedures and criteria submitted to and approved by the Board.
- (2) perform the ethics oversight of US Sailing.
- (3) as appropriate, submit to the Review Board the name of any individual serving on the Board or on a committee for a determination as to whether the individual should be removed for misconduct.

Bylaw 518 – Compensation Committee

Section 1 Composition. The committee is composed of a Board member as chair the Vice President, and one additional A-Level Sailor Athlete as voting members and the Treasurer as an ex officio non-voting member. Each member selected must have experience as a professional manager or executive or other relevant experience.

Section 2. Terms. Except for the chair, terms of the members of the committee shall be three years or until their successors are appointed and approved. The terms shall be staggered on a schedule such that one member's term expires each year.

Section 3. Duties regarding Chief Executive Officer. The committee shall:

- (1) Develop procedures and criteria for evaluating the performance of the Chief Executive Officer which must be approved by the Board;
- (2) Annually evaluate the performance of the Chief Executive Officer using these procedures and criteria;
- (3) Periodically meet with the CEO during the year to guide the CEO regarding the performance standards and criteria;
- (4) Report to the Board of Directors after each meeting with the CEO, and
- (5) As preparation for the annual budget approval, review with the CEO all proposed salary increases, incentive awards, and bonus awards for reasonableness. The Chair shall report the result of this review and any comments to the Board

Section 4. Duties regarding Chief of Olympic Sailing. The committee, along with the CEO, shall:

- (1) Develop procedures and criteria for evaluating the performance of the Chief of Olympic Sailing which must be approved by the Board;
- (2) Annually evaluate the performance of the Chief of Olympic Sailing using these procedures and criteria;
- (3) Periodically meet with the Chief of Olympic Sailing during the year to guide the Chief of Olympic Sailing regarding the performance standards and criteria; and
- (4) Report to the Board of Directors after each meeting with the Chief of Olympic Sailing.

Bylaw 519 – Diversity, Equity, and Inclusion Committee

Section 1. Composition. The committee shall be composed of a Chair, proposed by the President and confirmed by the Board, and up to 12 other voting members. A non-voting staff liaison and a non-voting board liaison may be assigned to the committee.

Section 2. Terms. Terms of the members of the committee shall be two years or until their successors are approved by the Board. Such terms shall be staggered so that the terms of one or two members' terms expire each year. The Chair shall serve for a term of three years and up to two terms or until a successor is approved by the Board.

Section 3. Duties. The committee shall:

- (1) Advise and Consult with the Board and staff leadership on matters of diversity, equity and inclusion in the sport of sailing and within US Sailing's leadership, staff and volunteer demographics. This includes, but is not limited to:
 - (a) Advising the Board, Foundation Board, Staff leaders and committee chairs on the recruitment, retention and promotion of diverse sailing leaders and proposing specific diverse leaders for the Board, Staff and Committees of US Sailing.
 - (b) Advising US Sailing Staff and Volunteer Leadership on policies and procedures to ensure they comport with best practices of improving diversity, equity and inclusion
- (2) Develop and propose initiatives to the Board and staff leadership that are financially prudent and consistent with US Sailing's commitment to making sailing more diverse, equitable and inclusionary.
- (3) Help implement these initiatives.

PART VI – ADMINISTRATION

Subpart A – Chief Executive Officer

Bylaw 601 – Designation

Section 1. US Sailing shall have a Chief Executive Officer, who shall be the leader of management and vested with the authority to make decisions on behalf of management.

Section 2. The Board shall hire and oversee the Chief Executive Officer, who shall be responsible for staff functions. The Chief Executive Officer shall oversee the hiring and firing of all staff and the staff's ethical and competent implementation of the Board's policies, guidance and strategic direction of US Sailing. The Chief Executive Officer shall, either directly or by delegation, manage staff functions; determine the size and compensation of, hire and terminate the professional staff in accordance with US Sailing compensation policies and guidelines (established by the Board); develop a strategy for achieving US Sailing's mission, goals and objectives and present the strategy for approval by the Board; be responsible for resource generation and allocation; coordinate international activities; act as US Sailing's spokesperson (with the President); prepare and submit quadrennial and annual budgets to the Board; and perform all functions as usually pertain to the office of Chief Executive Officer.

Bylaw 602 – Tenure

The Chief Executive Officer shall be employed by the Board of Directors for whatever term the Board deems appropriate. The Chief Executive Officer may be removed by the Board at any time, with or without cause, but removal shall not affect the contract rights, if any, of the Chief Executive Officer. If the Chief Executive Officer has a contract of employment with US Sailing, the contract shall provide that the Chief Executive Officer's employment may be terminated by the Board with or without cause.

Bylaw 603 – Secretary General

The Chief Executive Officer shall serve as Secretary General of US Sailing and in that capacity shall represent the US Sailing in relations with the international sports federation for sailing recognized by the International Olympic Committee and at international sailing functions and events.

Bylaw 604 – Responsibilities

The Chief Executive Officer shall:

- (1) develop a strategy for achieving US Sailing's mission, goals and objectives and present the strategy to the Board of Directors for approval;
- (2) prepare and submit quadrennial and annual budgets to the Board for approval;
- (3) determine the staff needed to effectively carry out US Sailing's mission, goals and objectives, within US Sailing's budget;
- (4) oversee the hiring and termination of all staff;
- (5) either directly or by delegation manage all staff functions;
- (6) be responsible for development of financial resources and allocation of resources;
- (7) coordinate US Sailing's international activities;
- (8) review and support US Sailing's Olympic Sailing and Athlete Development Programs;
- (9) with the President, act as the US Sailing's spokesperson;
- (10) perform all functions as usually pertain to the office of Chief Executive Officer.

Subpart B – Chief of Olympic Sailing

Bylaw 606 – Designation

Section 1. US Sailing shall have a Chief of Olympic Sailing, who shall be the leader of Olympic Programs and vested with the authority to make decisions on behalf of the Olympic Division. Any candidate for Chief of Olympic Sailing shall be approved by the Board of Directors before US Sailing issues any offer of employment.

Section 2. The Chief of Olympic Sailing, shall be responsible for Olympic Program staff functions. The Chief of Olympic Sailing shall report to the Chief Executive Officer and shall oversee the hiring and firing of all Olympic Program staff and the staff's ethical and competent implementation of the Board's policies as implemented by the Chief Executive Officer. The Chief of Olympic Sailing shall, either directly or by delegation, manage Olympic Program staff functions; determine the size and compensation of, hire and terminate the professional Olympic Program staff in accordance with US Sailing compensation policies and guidelines (as established by the Board and implemented by the Chief Executive Officer); develop a strategy for Olympic Program success; be responsible for resource generation and allocation; act as spokesperson for the Olympic Program; prepare and submit quadrennial and annual budgets to the Chief Executive Officer; and perform all functions as usually pertain to the Olympic Program.

Bylaw 607 – Tenure

The term of employment of the Chief of Olympic Sailing shall be approved and established jointly by the Chief Executive Officer and the Board of Directors as they deem appropriate. The Chief of Olympic Sailing may be removed at any time, with or without cause, but removal shall not affect the contract rights, if any, of the Chief of Olympic Sailing. If the Chief of Olympic Sailing has a contract of employment with US Sailing, the contract shall provide that the Chief of Olympic Sailing' employment may be terminated by the Chief Executive Officer with the consent of the Board, with or without cause.

Bylaw 608 – Responsibilities

1. Develop a strategy for achieving success at the Olympic, Paralympic and Pan Am Games, and the Youth World Championship, and other USOPC Designated Events as adopted by US Sailing;
2. Prepare and submit quadrennial and annual budgets to the Chief Executive Officer;
3. Determine the staff needed to effectively carry out the mission, goals and objectives of the Olympic Program;
4. Oversee the hiring and termination of all Olympic Program staff per US Sailing guidelines as implemented by the Chief Executive Officer and the Board;
5. Be responsible for resource generation and allocation of resources for the Olympic Program;
6. Act as spokesperson for the Olympic Program;
7. Perform all functions as usually pertain to the Olympic Program.

Subpart C – Finances

Bylaw 611 – Yearly Budget

US Sailing shall have an annual and quadrennial budget approved by its Board of Directors.

Bylaw 612 – Audit

Each year US Sailing shall have an annual audit of its books and accounts prepared by an independent certified public accountant as recommended by the Audit Committee. (See Bylaw 513). The Audit Committee shall provide the auditor's report to the Board of Directors upon completion.

Bylaw 613 – Individual Liability

No individual director of the Board or officer shall be personally liable in respect to any debt or other obligation incurred in the name of US Sailing pursuant to the authority granted directly or indirectly by the Board of Directors.

Subpart D – Miscellaneous

Bylaw 621 – Indemnification

Section 1. US Sailing shall defend, indemnify and hold harmless any person who is a party or who is threatened to be made a party to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative by reason of the fact that he/she, his/her testator or intestate is or was a director, officer, or employee of US Sailing, or is or was serving at the request of US Sailing as a director, officer, or employee of another corporation, partnership, joint venture, trust or other enterprise, against reasonable expenses (including attorneys' fees), judgments, fines and amounts paid in settlement, as a result of such action, suit or proceeding, or any appeal therein, to the extent permitted by law.

Section 2. The board of directors in their discretion may authorize US Sailing to defend, indemnify and hold harmless any person other than a director, officer, or employee for expenses incurred or other amounts paid in any civil or criminal action, suit or proceeding to which such person was, or was threatened to be, made a party by reason of the fact that he/she, his/her testator or intestate is or was acting in any matter as an agent or otherwise on behalf of US Sailing.

Bylaw 622 – Savings Clause

Failure of literal or complete compliance with provisions of these bylaws with respect to dates and times of notice, or the sending or receipt of the same, or errors in the phraseology of notice of proposals, which in the judgment of the members at meetings held do not cause substantial injury to the rights of members, shall not invalidate the actions or proceedings of the Board of Directors or other bodies so affected.

Subpart E – Offshore Director

Bylaw 631 – Designation

Section 1. US Sailing shall have an Offshore Director who shall be the leader of Offshore Programs and vested with the authority to make decisions on behalf of US Offshore. Any candidate for Offshore Director shall be approved by the Board of Directors before US Sailing issues any offer of employment.

Section 2. The Offshore Director shall be responsible for Offshore Program staff functions. The Offshore Director shall report to the Chief Executive Officer and shall oversee the hiring and firing of all Offshore Program staff and the staff's ethical and competent implementation of the Board's policies as implemented by the Chief Executive Officer. The Offshore Director shall, either directly or by

delegation, manage US Offshore staff functions; determine the size and compensation of, hire and terminate the professional US Offshore staff in accordance with US Sailing compensation policies and guidelines (as established by the Board and implemented by the Chief Executive Officer); develop a strategy for Offshore Program success; be responsible for resource generation and allocation; act as spokesperson for the Offshore Program; prepare and submit annual budgets to the Chief Executive Officer; and perform all functions as usually pertain to the Offshore Program.

Bylaw 632 Tenure

The term of employment of the Offshore Director shall be approved and established jointly by the Chief Executive Officer and the Board of Directors as they deem appropriate. The Offshore Director may be removed at any time, with or without cause, but removal shall not affect the contract rights, if any, of the Offshore Director. If the Offshore Director has a contract of employment with US Sailing, the contract shall provide that the Offshore Director's employment may be terminated by the Chief Executive Officer with the consent of the Board, with or without cause.

Bylaw 633 – Responsibilities

1. Develop a strategy supporting and expanding offshore sailing in the United States, as described in the Regulations.
2. Prepare and submit annual budgets to the Chief Executive Officer;
3. Determine the staff needed to effectively carry out the mission, goals and objectives of the Offshore Program;
4. Oversee the hiring and termination of all Offshore Program staff per US Sailing guidelines as implemented by the Chief Executive Officer and the Board;
5. Be responsible for resource generation and allocation of resources for the Offshore Program;
6. Act as spokesperson for the Offshore Program;
7. Perform all functions as usually pertain to the Offshore Program.

PART VII – GRIEVANCES AND DISCIPLINARY PROCEEDINGS

Bylaw 701 – Due Process

The Board of Directors shall provide in its Code of Regulations the procedure for the filing and settlement or for a fair hearing of grievances and disciplinary matters, together with an appeal, so that due process will be provided and completed.

Bylaw 702 – Opportunity to Participate

Section 1. Fair notice and an opportunity for a hearing shall be accorded to any amateur athlete, coach, trainer, manager, administrator, or official before US Sailing may declare such individual ineligible to participate in any amateur athletic competition. Any hearing conducted hereunder shall be conducted in accordance with the provisions established in accordance with Bylaw 701.

Section 2. Neither US Sailing nor any member of US Sailing may deny or threaten to deny any amateur athlete, coach, trainer, manager, administrator, or official the opportunity to compete in the Olympic or Pan American Games, World Championship competitions or such other "protected competition" as defined in the USOPC Bylaws; nor may US Sailing, or any member US Sailing, subsequent to such competition, censure or otherwise penalize any such athlete who participates in any such competition.

Bylaw 703 – Arbitration

US Sailing agrees to submit to binding arbitration in any controversy involving (i) its recognition as a national governing body, as provided for in the USOPC's Bylaws, upon demand of the USOPC or (ii) the opportunity of any amateur athlete, coach, trainer, manager, administrator, or official to participate in amateur athletic competition in Sailing, as provided for in the USOPC's Bylaws, upon demand of the USOPC or any aggrieved amateur athlete, coach, trainer, manager,

administrator, or official conducted in accordance with the Commercial Rules of the American Arbitration Association, as modified in accordance with the Sports Act.

Bylaw 704 – Litigation

No member, affiliate, or participant in US Sailing and its programs may invoke the aid of the courts of the United States or a State without first exhausting all available remedies within the appropriate sailing organization, and as provided within US Sailing, including any rights to bring claims to the United States Olympic and Paralympic Committee. This bylaw does not apply to the commencement of an arbitration proceeding under these bylaws or the USOPC Bylaws or the enforcement of a decision rendered in such a USOPC proceeding.

PART VIII – AMENDMENTS

Bylaw 801 – Amendments

Section 1. An amendment to these Bylaws may be initiated by the Board of Directors by a majority vote of the then sitting members. The Board of Directors shall present the amendment to the Bylaws Committee for its review in accordance with Bylaw 514.

Section 2. The Bylaws Committee shall then submit such proposed amendment, together with any suggested changes it may have, to the Board of Directors for its consideration.

Section 3. The Board of Directors may then approve an amendment to these Bylaws by a two-thirds (2/3) majority vote of the Directors present at a duly called meeting.

Section 5. The amendment shall take effect at the time specified in the motion approved by the Board, unless the amendment specifies a date for effectiveness.