



In attendance: Board: Josh Adams, Steve Benjamin, JJ Fetter, Executive Director Jack Gierhart, George Hinman, President Tom Hubbell, Secretary Patty Lawrence, Sheila McCurdy, Maureen McKinnon, Ben Richardson, Dawn Riley, Treasurer Taran Teague, Dave Ullman, and Jim Walsh

Regrets: Vice President Bruce Burton and John Craig

1. The meeting was called to order at 8:00 PM EST and the roll call established a quorum.
2. Announcements:
 - Tom welcomed Sheila and Steve their first teleconference as board members.
 - The March and September meetings are moved to March 24 and September 22, 2014
3. The consent calendar was moved, seconded, and approved.
 - October 19th Meeting Minutes: Outgoing and incoming board and AGM.
 - Committee Members
4. Division Reports:
 - Race Administration Matt Hill and Hank Stuart submitted the attached report and have been busy with certifications, courses and publications. There is still a need for more certified race officials.
 - Venues Chair Jim Tichenor submitted a written report. Jim Walsh suggested not repeating the Regulations and Bylaws in committee terms of reference as that is redundant and confusing for updates.
 - The Area Coordinators Committee Terms of reference we accepted by the board with the removal of item 2.3.
 - A motion was made to accept the RSAC terms of reference, but there was no second and the motion was tabled.
5. ISAF Representatives Cory Sertl and Gary Bodie submitted a written report but noted that the meeting went well, with the new president setting a good tone. They held a meeting with all Americas present. IFDS merged with ISAF in a unanimous vote. Universal measurement was endorsed, but the US Sailing bibs submission did not pass.
6. President Tom Hubbell along with Georgia McDonald, JJ Fetter and Dave Ullman, toured nine sailing clubs from San Diego to San Francisco. Tom noted that we do many things very well, and offer programs and services that would fulfill the needs of sailing organizations. Despite a thorough and sophisticated marketing strategy we have had only modest success getting our messages heard by local sailing leaders. There is just too much "noise" that buries our message. Connecting with clubs and local sailing organizations in person remains a very important strategy for us; we see that it works.

The following board facilitator assignments were confirmed for new board members: With the exception of Tom, all others remain the same.

Offshore/Big Boat

Bill Lee

Steve Benjamin



Sailing Venues	Jim Tichenor	Tom Hubbell
Education	Charlie Arms	Shelia McCurdy

7. In his report Executive Director, Jack Gierhart, noted that he enjoyed meeting his counterparts at the ISAF meeting and those relationships have strengthened. The 2014 US Sailing budget is on its first draft and looks strong. The budget will go out to the board members in advance of the December meeting. The Leadership Forum programming is going well with notable speakers coming onboard along with keynote speakers Gary Jobson and Ken Read.
8. Treasurer Taran Teague reported that our investments are up now that we have made the move to a growth performance portfolio. Overall that was a good move. At the January meeting she would like to invite Steve Cucchiaro on the call and give a strategy report similar to the one at our May meeting.
9. Managing Olympic Director Josh Adams reported on three items:
 - Direct athlete support has been awarded based on the performance at the World Championships. There were five sailors (Paige Railey, Stu McNay, Dave Hughes, Anna Tunnicliffe, and Molly Vandemoer) who had a top twelve finish and shared a bonus pool.
 - A Memo of Understanding is nearly complete for the Clearwater Community Center Sailing to become a partnership for Olympic training. This is the second center after Oakcliff. Clearwater's nine boat fleet will focus on the Laser Radial, 2.4mR, and SKUD 18 providing access to Olympic and Paralympic sailors. The Laser Radials program includes a trailer for traveling and a coach boat.
 - In order to allow Meredith to focus on logistic and venue preparations, Joanie Tripp from the finance department will transfer her role to work part-time for the Olympic department as the finance manager. Dana Paxton transitioned out and has moved to Australia; Will Ricketson is now the Communications Manager.
10. New Business:

The Board approved the 2012 audit report via email on November 11, 2013. CliftonLarsonAllen recommended a few major changes: the office is upgrading software which will make the process more efficient in the future, deferred membership revenue over the term of the membership, better definition of grants, and documentation of exclusive sponsorship. Despite the changes, the audit went smoothly. The hard work of audit committee including chair Dawn Riley, Nancy Glover, Leslie Keller, Taran Teague, Bobbi Warren and Diana Kareta was acknowledged with a hearty thank you.
11. Old Business
Championships working committee chairs, Dave Ullman requested board approval of the committee's recommendations document (attached). The youth events are healthy, but that is not true of all adult championships. Three events are not scheduled to be held in 2014. In the main, the championship review forced some committees to rethink their game plans and become better organized.

The motion was passed to approve the working committee's report.
12. Organizational Reflections Board Members included: mention of the positive energy coming out of the Captiva meeting; kudos about the sanctioning of adaptive sailing centers; thanks to Matt Hill



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for getting the judges manual edited and online; that the IFDS merger with ISAF was a good move that strengthens Paralympic sailing, that weak representation in some areas has hampered relationships and rebuilding is best done in person.

The meeting adjourned at 10:00 PM EST

Respectfully submitted,
Patty Lawrence

Attachments: Race Admin Division Report
Sailing Venues Division Report
Championship Working Committee Report